

8<sup>th</sup> August, 2003

To Whom It May Concern:

**RE : LETTER OF REFERENCE**

We confirm that Impian Tekad Sdn. Bhd. is the Malaysian Contractor undertaking the Mechanical and Electrical erection and Installation of :-

- 1) 3 x 145 MW GT 13 E2 Gas Turbines, Auxiliaries and Piping Work ;
- 2) 1 x 230 MW Steam Turbine, Auxiliaries and Piping Works ;
- 3) 3 x Heat Recovery Steam Generators ; and
- 4) Balance of Plant

for the 675 MW Perlis Combined Cycle Power Plant, at Persisiran Pantai Kuala Sungai Baru, 02700 Simpang Empat, Perlis Indera Kayangan, Malaysia.

Alstom Power Asia Pacific Sdn. Bhd. was awarded the Turnkey Engineering Procurement Construction Contract for the 675 MW Dual Fuel Fired (Gas and Oil) Combined Cycle Power Plant by Teknologi Tenaga Perlis Consortium. The Contract encompassed the design, manufacture, supply, construction, testing and commissioning of three new GT 13 E2 gas turbine generators, three units of heat recovery steam generators, one steam turbine generator, auxiliary mechanical and electrical equipment piping and balance of plant.

Despite the many technical and time constraint challenges of the project, Impian Tekad has demonstrated a very high organizational and management capability in achieving project close.

At the peak of the project, Impian Tekad had over 600 staff on site. The project was completed 3 months earlier than the planned Schedule. This time schedule is equivalent to world best practice for plant of this type.

Impian Tekad are very professional in their approach, enthusiastic, reliable, flexible and technically expert and competent in their field.

We highly recommend Impian Tekad in undertaking large projects of similar complexity in the future, and are convinced that they will continue to be an asset to the construction industry.

Yours faithfully,

**ALSTOM Power Asia Pacific Sdn Bhd**

A handwritten signature in blue ink, appearing to read 'Wayne Roberts', with a long horizontal flourish extending to the right.

**Wayne Roberts**  
Managing Director